

A rectangular button with a dark purple background and white text that reads "Via Email". The button is positioned on the left side of the page, partially overlapping a light orange horizontal bar.

Singleton Urquhart LLP
1200 – 925 West Georgia Street
Vancouver, BC V6C 3L2
T 604 682 7474
F 604 682 1283
Toll Free 1 877 682 4404
su@singleton.com
www.singleton.com

John R. Singleton, Q.C.
D 604 673 7422
jsingleton@singleton.com
Our File: 58880.009
Your File: Unknown

Project Executive Board, Okanagan Correctional Centre

Dear Sirs/Mesdames:

**Re: Okanagan Correctional Centre Project (the "Project")
RFQ No. 5234**

I was appointed Fairness Monitor on this Project in August of 2012. My mandate is to act as an independent observer to the procurement process for the Project. In that role I am required to assess the fairness of the entire process and to file reports at the conclusion of the two phases of the procurement process, the Request for Qualifications ("RFQ") and then the Request for Proposals. The subject matter of this Report is the RFQ process.

In this phase of the Project I attended several meetings, including a briefing meeting of the Evaluation Team and its advisors, the Bidders Introductory meeting and several evaluation meetings at which various aspects of the proposals were discussed and evaluated. Finally, I attended the meeting at which the three shortlisted proponents were chosen.

In addition to the foregoing, I have been copied on all correspondence between the contact person on the Project and the various proponents and with members of the Evaluation Team and its advisors.

Although my services were advertised as being available to the proponents, I had no interaction with any proponent during the procurement process, which I took as a sign that none were concerned with fairness of this aspect of the procurement for this Project.

In the end, I found the entire procurement process during the RFQ phase to be transparent, without any bias being shown to any one or more of the proponents and to be in full accordance with the guidelines set out in the RFQ document itself. In addition, I found the evaluators to be fully cognizant of the need to comply with these principles of fairness and their conduct in doing so was exemplary.

In sum, the RFQ process has been completed without any residual fairness concerns.

RESPECTFULLY SUBMITTED:

A handwritten signature in black ink, consisting of a large, sweeping oval followed by several smaller, more intricate loops and a final flourish. The signature is positioned above a horizontal line.

John R. Singleton Q.C.

Dated: March 14, 2013