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December 7, 2016

Royal Columbian Hospital Redevelopment Project
Project Board

Dear Sirs/Mesdames:


Re: Royal Columbian Hospital Redevelopment Project Phase One

This is a supplement to my report of November 18, 2016, a copy of which is attached, and constitutes my final report as Fairness Monitor on Phase One of this Project.

Since the date of my November 18, 2016 report either I or my alternates have attended four separate meetings, including the Consensus meetings of the Evaluation Committee. Having done so I remain of the view that those responsible for the administration of the RFP process and the representatives of the Project Sponsor have throughout remained keenly aware of the need to abide by fairness principles and the terms and conditions of the RFP and the Evaluation Guidelines.

In summary, my monitoring of the procurement process for Phase One of the Royal Columbian Hospital Redevelopment Project has lead me to the conclusion that the RFP process was fair, transparent and without any demonstrated bias being shown towards any one or more of the proponents.

Respectfully submitted,



John R. Singleton, Q.C.

Dated: December 7, 2016