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November 1, 2013

BC Hydro
333 Dunsmuir Street
Vancouver, BC V6B 5R3

Attention: Chris O’Riley, Executive Vice-President

Dear Mr. O’Riley:

**Re: John Hart Generating Station Replacement Project RFP
Fairness Monitor Report**

I was appointed Fairness Advisor on the John Hart Generating Station Replacement Project on March 30, 2011. My first task was to monitor the RFQ process, my report on which was delivered on June 4, 2012. This report is my report on the RFP process, intended to identify a preferred proponent for the Project.

Since June of 2012, either I or my alternates, Jeff Hand and Stephen Berezowskyj, have attended more than thirty collaborative sessions with the three successful proponents in the RFQ process. During the course of those meetings fairness issues arose from time to time, and were resolved to my satisfaction.

In addition to the collaborative meetings, I or my alternates attended multiple meetings to deal with either time extensions under the RFP process, team member substitutions of one or more of the proponents and proposed and actual changes made to the Project Agreement or RFP itself. The process followed in each of these instances was closely monitored and, when issues arose, they were resolved to my satisfaction.

I was also copied on, reviewed and monitored hundreds of requests for clarification or requests for information exchanged between BC Hydro and the proponents. In each instance I was satisfied that no fairness principles were breached and that all RFCs and RFIs were handled in the manner mandated by the RFP.

Either I or my alternates also attended multiple evaluation sessions at which the proponents’ proposals were evaluated and assessed, and a preferred proponent eventually chosen. These

sessions were intermingled with meetings with the due diligence advisors whose activities were monitored by me for fairness in their role of assuring that the evaluators exercised all due diligence in evaluating the proposals submitted.

Finally, along with other representatives both of BC Hydro and PartnershipsBC, I attended meetings of the Project Board at certain phases of the procurement process to advise the Board on the status of the process and to provide recommendations going forward.

This project was presented with multiple challenges due to the complex nature of the project but all were managed and resolved in an exemplary manner by those responsible for managing the procurement and evaluation process. Both the evaluation team and those responsible for management of the process are to be commended for adhering to the terms, conditions and guidelines outlined in the RFP and having completed the evaluation process in a fair and transparent manner without any demonstrated bias.

Respectfully submitted,

A handwritten signature in black ink, appearing to read 'John R. Singleton', is written over a horizontal line. The signature is somewhat stylized and includes a large loop.

John R. Singleton, Q.C.

Dated: November 1, 2013